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	2021	2020	2019
Attributable to Parent Company	₱10,808,518,394	₱672,283,641	₱145,805,103
Attributable to non-controlling interest	472,053,208	448,189,094	218,707,654
	₱11,280,571,602	₱1,120,472,735	₱364,512,757

Other comprehensive income from discontinued operations consists of the following:

	2021	2020	2019
Cumulative translation adjustments	(₱214,775,311)	₱514,552,426	₱1,071,875,373
Unrealized gain (loss) on cash flow hedge	11,044,781	(31,878,966)	–
	(₱203,730,530)	₱482,673,460	₱1,071,875,373

The related cash flows arising from Oceania business activities for the ten months ended October 31, 2021 follow:

	2021
Net cash provided by operating activities	₱1,816,495,886
Net cash used in investing activities	21,701,828,072
Net cash used in financing activities	(373,118,903)
Net cash flows from discontinued operations	₱23,145,205,055

The aggregate consideration received consists of:

Cash (net of transaction costs)	₱23,930,903,237
Non-controlling interest	6,244,876,706
Equity items	(302,668,869)
	₱29,873,111,074

Total gain on deconsolidation amounted to ₱10.1 billion, which is the difference between the consideration received and the carrying value of the Group’s investment in Unisnack. The net cash outflow arising from the deconsolidation of cash and cash equivalents of Unisnack amounted to ₱1.6 billion.

45. Share-based Payments

On March 29, 2021, the BOD of CAI approved its Long-Term Incentive Plan (LTIP). The LTIP involves the grant of any one or a combination of Restricted Stock Units and Stock Options to eligible persons.

Upon issuance by the Securities and Exchange Commission of a Confirmation of Exempt Transaction on November 26, 2021, the Philippine Stock Exchange approved the application of CAI to list additional 11,165,846 common shares, consisting of 5,582,923 common shares for Restricted Stock Units and 5,582,923 common shares for Stock Options and with a par value of ₱1.00 per share, to cover CAI’s LTIP last December 2, 2021.

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Restricted Stock Units (RSU)

On November 26, 2021, 4,710,000 RSUs were granted to 82 eligible persons with 3 years vesting period. These will vest in three (3) tranches; 20%, 30% and 50% at the end of 2021, 2022, 2023, respectively except for three (3) grantees which will vest in full at the end of 2021. Vesting is conditional on the eligible person’s employment and achievement of a minimum individual performance rating of “Meets Expectations” within the vesting period. The fair value of each share is ₱48.40 which is the stock price at grant date. The Group does not pay cash as a form of settlement.

On December 31, 2021, 1,094,000 RSUs have vested. The shares were subsequently listed with the Philippine Stock Exchange on January 21, 2022.

Stock Options

On November 26, 2021, 5,205,000 stock options were granted to 16 eligible persons with three (3) years vesting period which can be exercised at a strike price of ₱48.575 once vested. These will vest in three (3) tranches; 20%, 30% and 50% at the end of 2021, 2022 and 2023, respectively except for two (2) grantees which will vest in full at the end of 2021. Vesting is conditional on the eligible person’s employment and achievement of a minimum individual performance rating of “Meets Expectations” within the vesting period. These options will expire on December 31, 2027. The Group does not pay cash as a form of settlement.

On December 31, 2021, 1,265,000 stock options have vested. No options were exercised, forfeited or expired during the year. Thus, as of December 31, 2021, the 1,265,000 vested stock options remain to be outstanding and exercisable.

The fair value of each option at grant date is ₱21.79 which was determined using the Cox-Ross-Rubinstein Binomial Option Pricing Method. The inputs in the valuation of the stock option are as follows:

Stock price at grant date	₱48.40
Exercise price	₱48.575
Expected volatility	47.24%
Option life	6.10 years
Dividend yield	2.93%
Risk-free interest rate	4.53%

The option life is the period between the November 26, 2021 grant date to December 31, 2027 expiry date. The expected volatility was based on the historical daily stock prices for the past five years. Daily stock price data used did not include non-trading days. Standard deviation was used to measure volatility which is a measure of risk associated with the degree of fluctuations in stock price over a period of time.

46. Subsequent Events

Continuing COVID-19 pandemic

Real Estate

Following the outbreak of the coronavirus disease that started in Wuhan, Hubei, China, on January 30, 2020, the World Health Organization declared the 2019 coronavirus disease (“COVID-19”) outbreak a Public Health Emergency of International Concern, and subsequently, with the continued increase in the number of confirmed cases throughout the world, a pandemic on March 11, 2020.

In response to the pandemic, the Philippine government took actions and implemented quarantine measures at varying degrees starting March 16, 2020 which mandated the temporary closure and/or reduction in operating capacity of non-essential shops and businesses, prohibited mass gatherings and all means of public transportation, and restricted traveling through air, sea and land in and out of country, except by diplomats and uniformed workers (carrying medical supplies), among others. These measures have disrupted supply chains, business operations, and workplace structures, forcing a shift in priorities and short-term strategies.

With public health and safety in mind and in full cooperation with the government, the Group’s malls and offices remained open to support establishments offering essential services, such as groceries, pharmacies, banks, and IT-Business Process Management (IT-BPM) firms; while the Group’s residential teams worked relentlessly to ensure safety and security across condominium properties. Likewise, the Group’s hotels served as temporary homes for returning Overseas Filipino Workers (OFWs) and guests under quarantine; while industrial facilities continued to operate under business-as-usual conditions.

The Group also institutionalized heightened cleanliness standards and invested in contactless technologies to minimize health and safety risks. While the ensuring business continuity, employee welfare and protection remained of utmost priority with the adoption of remote work arrangements and a digital workplace.

Furthermore, the Group has rolled out innovative solutions in response to the changed business landscape.

The Group is cognizant of COVID-19’s potential material impact on its financial performance, the execution of its plans and strategies, and its customers and employees should the situation persist in the longer-term. Nevertheless, the Group expects to regain its significant foothold in the market it operates in as movement restrictions ease and as consumer sentiment recovers. Furthermore, despite unprecedented headwinds, the Group’s financial position remains stable and strong on the back of its well-balanced and diversified business portfolio.

As of reporting date, hotels remained opened, commercial centers operate at adjusted operating hours and construction works on projects have resumed following safety protocols in accordance with the guidelines issued by regulatory agencies.

Air transportation

On April 28, 2021, the Philippine Government extended the MECQ until May 14, 2021. On May 13, 2021, the Office of the President announced that Metro Manila and 4 adjacent provinces will shift to general community quarantine (GCQ) with heightened restrictions until May 31, 2021 and then eventually extended until June 15, 2021. On June 29, 2021, the President of the Philippines approved the recommendation of the Inter-Agency Task Force on emerging Infectious Diseases (IATF) to extend the general community quarantine in “NCR Plus” until July 15, 2021 and subsequently extended until July 31, 2021. NCR stayed under GCQ until August 5, 2021. Beginning August 6, 2021, the classification of the NCR was escalated to Enhanced Community Quarantine until August 20, 2021. The IATF decided to ease the strict lockdown in NCR beginning August 21, lowering the status in both areas to a modified enhanced community quarantine (MECQ) until September 7, 2021. The risk level classification of NCR as MECQ was maintained until September 15, 2021.

IATF imposed new classification framework which focuses on the imposition of granular lockdown measures. Community quarantines were reduced to either ECQ or GCQ with the latter having an Alert Level System (Alert level 1 to 4) with each Alert Level limiting restrictions to identified risk activities. The pilot area for this policy shall be the NCR which started from September 16, 2021 until

September 30, 2021 wherein NCR was placed under the GCQ Alert Level 4 which was subsequently extended until October 15, 2021. IATF placed NCR under Alert Level 3 starting October 16, 2021 until November 4, 2021. IATF placed NCR under Alert Level 2 starting November 5, 2021 until January 2, 2022. Furthermore, Alert Level classification of NCR was escalated to Alert Level 3 starting January 3, 2022 until January 15, 2022 and subsequently extended until January 31, 2022. Subsequently, NCR was placed to Alert Level 2 starting February 1, 2022 until February 28, 2022. On February 27, 2022, IATF placed NCR under Alert level 1 starting March 1, 2022. These measures have caused disruptions to the businesses and economic activities, and its impact on businesses continue to evolve.

Likewise, government authorities in other countries where the Group operates certain flights, continued to adopt measures, including lockdowns, to control the continuing spread of the virus and mitigate the impact of the outbreak.

The scale and duration of these developments remain uncertain as at the report date. The COVID-19 pandemic could have a material impact on the Group’s financial results for the rest of 2022 and even periods thereafter. Considering the evolving nature of the pandemic, the Group will continue to monitor the situation.

47. Supplemental Disclosures to Cash Flow Statements

Changes in liabilities arising from financing activities in 2021 and 2020 follow:

	January 1, 2021	Cash Flows	Foreign Exchange Movement	Currency Translation Adjustment	Others*	December 31, 2021
Short-term debts	₱44,418,092,185	₱21,217,531,235	₱418,719,374	(₱58,759,312)	₱–	₱65,995,583,482
Long-term debts	272,341,886,341	(25,562,742,347)	4,675,660,724	1,533,234,208	(32,655,846,043)	220,332,192,883
Bonds payable	–	11,782,473,335	759,069,399	–	(356,706,608)	12,184,836,126
	₱316,759,978,526	₱7,437,262,223	₱5,853,449,497	₱1,474,474,896	(₱33,012,552,651)	₱298,512,612,491

**Others consist of divestment of Oceania business and amortization of bond issue cost.*

	January 1, 2020	Cash Flows	Foreign Exchange Movement	Currency Translation Adjustment	Others*	December 31, 2020
Short-term debts	₱ 54,047,410,004	(₱4,446,839,106)	(₱277,486,729)	(₱4,904,991,984)	₱–	₱44,418,092,185
Long-term debts	218,935,534,707	55,695,893,718	(3,205,183,463)	853,097,627	62,543,752	272,341,886,341
	₱272,982,944,711	₱51,249,054,612	(₱3,482,670,192)	(₱4,051,894,357)	₱62,543,752	₱316,759,978,526

**Others consist of amortization of bond issue cost.*

The principal noncash activities of the Group include movements in the cumulative translation adjustment amounting to ₱1.7 billion, (₱1.9 billion) and ₱1.2 billion in 2021, 2020 and 2019, respectively.

48. Approval for the Release of the Consolidated Financial Statements

The accompanying consolidated financial statements of the Group were approved and authorized for issue by the BOD on March 30, 2022.

Corporate Directory

Common Stock

Listed on the Philippine Stock Exchange, Inc.
6/F PSE Tower, 5th Avenue corner 28th Street
Bonifacio Global City, Taguig City

Independent Public Accountants

SyCip Gorres Velayo & Co.
Certified Public Accountants
SGV Building, 6760 Ayala Avenue
Makati City, Philippines

Stock Transfer and Dividend Paying Agent

BDO Unibank, Inc.
Trust and Investment Group
15/F South Tower, BDO Corporate Center,
7899 Makati Avenue, Makati City

Legal Counsel

Romulo, Mabanta, Buenaventura,
Sayoc & delos Angeles Law Office
21/F Philamlife Tower,
8767 Paseo de Roxas,
Makati City, Philippines

Corporate Head Office

JG Summit Holdings, Inc.
43/F Robinsons Equitable Tower
ADB Avenue corner Poveda Street,
Ortigas Center, Pasig City
Metro Manila, Philippines

Company Website

www.jgsummit.com.ph

Tel No. (632) 8633-7631 to 40
(632) 8240-8801

Fax No. (632) 8633-9207
(632) 8240-9106

Directory Per Business Unit

Universal Robina Corporation

8th Floor Tera Tower, Bridgetowne,
E. Rodriguez, Jr. Avenue (C5 Road),
Ugong Norte, Quezon City, Metro Manila,
Philippines

Tel No. (632) 8633-7631 to 40

<http://www2.urc.com.ph>

JG Summit Petrochemicals Group

9F -11F Robinsons Cyberscape Gamma Bldg.,
Topaz and Ruby Roads, Ortigas Center, Brgy.
San Antonio, Pasig City, Philippines

Tel No. (632) 8230 5000
(632) 8397 3200

www.jgspetrochem.com

Cebu Air, Inc.

Cebu Pacific Building,
Domestic Road, Barangay 191, Zone 20,
Pasay City, Philippines

Tel No. (632) 8802 7000

<http://cebupacificair.com>

Robinsons Bank Corporation

17th Floor, Galleria Corporate Center,
EDSA corner Ortigas Avenue, Quezon City

Tel No. (632) 8637-CARE (2273)

www.robinsonsbank.com.ph

Robinsons Land Corporation

Level 2, Galleria Corporate Center, Edsa
corner Ortigas Avenue Quezon City, Metro
Manila, Philippines

Tel No. (632) 8397 1888

www.robinsonsland.com

Directory Per Business Unit

Luzon International Airport Development Corp.

Civil Aviation Complex, Andres Bonifacio
Avenue, Clark Freeport Zone, Pampanga

Tel No. (045) 598-3120

Email: crk@lipadcorp.com

www.clarkinternationalairport.com

Data Analytics Ventures, Inc.

30/F Cyberscape Gamma Topaz and Ruby
Roads Pasig City, Philippines 1605

Tel No. (632) 8991 4700

Email: contactus@davi.com.ph

<https://www.davi.com.ph>

JG Digital Equity Ventures

30/F Cyberscape Gamma, Ruby and Topaz
Streets, Ortigas Center, Pasig City, Metro Manila

Tel No. (632) 8991 4720

Email: contact@jgdev.ph

<https://www.jgdev.ph/>

DHL Summit Solutions, Inc.

2F Exxa Tower, Office 12 & 20
Work.able, Bridgetowne
Eulogio Rodriguez Jr. Ave., Ugong
Norte, Quezon City

Tel No. (632) 8-246 7162 loc 0212 /
2122 / 2123



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